

# 2023/2024 2ND QUARTER ORGANISATIONAL SDBIP REPORT

Vision: "A developmental people driven organisation that serves its people"

**Mission:** To provide essential and sustainable services in an efficient and effective manner.

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#### 1. INTRODUCTION AND BACKGROUND

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA) section 69 (3) (b). Circular 13 of the National Treasury stipulates that, "the SDBIP gives effect to the Integrated Development Plan (IDP) and the budget of the municipality and will be possible if the IDP and the budget are fully aligned with each other, as required by the MFMA."

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the municipality, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and are implemented by the administration over the next 12 months.

The Municipal Finance Management Act (MFMA) no 56 of 2003, defines the Service Delivery Budget Implementation Plan as a detailed plan approved by the Mayor of the municipality for implementing the municipality's delivery of municipal services and its annual budget and must include the following:

- (a)Projections of each month of:
- (i)Revenue to be collected, by source and
- (ii)Operational and Capital expenditure, by vote;
- (b) Service delivery targets and performance indicators for each quarter

#### 2. PURPOSE

The document presents the 2023/2024 2<sup>nd</sup> Quarter SDBIP Performance Report of the municipality.

# 3. LEGAL REQUIREMENTS CONSIDERED WITH THE DEVELOPMENT OF THE SDBIP

Section 53 1(c) (ii) of the MFMA states that the Mayor must ensure that the municipality's SDBIP is approved within 28 days after approval of the budget. Section 52 (d) of the Municipal Finance Management Act, 2003 (Act 56 of 2003) requires the Mayor to submit a report to Council within 30 days after the end of the quarter on the implementation of the budget and the financial state of affairs of the municipality. The SDBIP report provides an update on implementation of the Municipal IDP.

#### 4. REPORTING ON SDBIP

This section covers reporting on the SDBIP as a way of linking the SDBIP with the oversight and monitoring operations of the Municipal administration. Various reporting requirements are

outlined in the MFMA. Both the Mayor and the Accounting Officer have clear roles to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports for which MFMA requires. The reports then allow the Municipality to monitor the implementation of service delivery programs and initiatives across the Molemole municipal jurisdiction.

#### 4.1 QUARTERLY REPORTING

Section 52 (d) of the MFMA compels the Mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the Mayor's quarterly report.

#### 4.2 MID-YEAR REPORTING

Section 72 (1) (a) of the MFMA outlines the requirements for mid-year reporting. The accounting officer is required by the 25<sup>th</sup> January of each year to assess the performance of the municipality during the first half of the year taking into account:

- (i) the monthly statements referred to in section 71 of the first half of the year
- (ii) the municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (iii) The past year's annual report, and progress on resolving problems identified in the annual report; and
- (iv)The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities.

Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP. The SDBIP is also a living document and may be modified based on the mid-year performance review. Thus the SDBIP remains a kind of contract that holds the Municipality accountable to the community.

#### 4.3 ANNUAL REPORTING

Section 46 (1) of Municipal Systems Act stipulates that a municipality must prepare for each financial year a performance report reflecting

- (a) The municipality's, and any service providers, performance during that financial year, also in comparison with targets of and with performance in the previous financial year;
- (b) The development and service delivery priorities and the performance targets set by the municipality for the following financial year; and
- (c) Measures that were or are to be taken to improve performance.

# 5. THE FINANCIAL PERFORMANCE REPORT FOR THE 3<sup>rd</sup> Quarter OF THE FINANCIAL YEAR 2022/2023

# 5.1 Revenue by Source

Description	Original Budget	Mid-Year TD actual	Mid-Year TD budget	YTD variance	% YTD Actuals	% YTD variance	Reasons for Variance	Remedial Action
Revenue	-			_	•			
<b>Exchange Reve</b>	nue							
Service charges - Electricity	12 335 647	4 461 847	6 167 824	- 1 705 967	36	14	The impact of load shedding and illegal connections has significantly contributed to the performance of the municipality regarding the electricity revenue	A review will be performed during the adjustment budget process to ensure that the budget is aligned to realistic budget for the year ended 30 June 2024.  Illegal connection, an assessment was performed on the electricity sales and identified non-buyers who have bridged. We are currently finalising the disconnection process.
Service charges - Waste Water Management	-	915	-	915	-	-	Incorrect classification identified for agency services. The amount will be reclassified to the correct account in the month of January 2024	The amount will be reclassified to the correct account in the month of January 2024
Service charges - Waste management	3 544 709	1 505 582	1 772 355	-266 770	42	8	The estimates were done in consideration of the potential development for the new stands which has not yet materialised to date.	A review will be performed during the adjustment budget process to ensure that the budget is aligned to realistic budget for the year ended 30 June 2024.

Description	Original Budget	Mid-Year TD actual	Mid-Year T	D budget	YTD variance	% YTD Actuals	% YTD variance	Reasons for Variance	Remedial Action
Agency services	1 680 948	1 132 877	840 474		292 409	67	-17	The over performance is due to the fact that the actual billing is inclusive of the district billing which is being transferred on yearly basis which contributes 30%	No adjustment needed
Interest	9 600 000	5 160 286	4 800 000		360 286	54	-4	The over-performance is due to the interest earned on short-term investments from the excess funds that were invested.	No adjustment needed
Rental from Fixed Assets	247 951	111 655	123 976		12 317	45	5	Rental for the month of December was received in January 2024 which lead to the difference in reporting.	No adjustment needed
Operational Revenue	1 594 184	203 916	797 092		- 593 148	13	37	Under performance relates to cattle grazing and building plans approval that has not yet materialised.	The adjustment budget process will be applied to correct the understatement.
Non-Exchange I	Revenue								
Property rates	46 063 444	14 471 306	23 031 696	- 8 560 390		31	The Budget for property rates was initially done on the gross basis which is before the discount or rebate applicable to different categories is applied instead of the net basis which is after the deduction of the rebate.		A review will be performed during the adjustment budget process to ensure that the budget is aligned to realistic budget for the year ended 30 June 2024.
Fines, penalties and forfeits	620 795	525 228	310 392	214 836	•	85	-35	The performance on fines depends largely on the amount of tickets issued by the traffic department for breaking the law on our municipal roads as well as fines issued by the law enforcement for other transgressions. Quite a	The municipality will apply an adjustment budget to correct the planned projection in line with the performance for the past 6 months.

Description	Original Budget	Mid-Year TD actual	Mid-Year T	D budget	YTD variance	% YTD Actuals	% YTD variance	Reasons for Variance	Remedial Action
								number of road blocks were conducted during the month of December and this has resulted into an over performance.	
Licence and permits	13 120 041	4 299 439	6 560 016	-2 260 577		33	17	The provision was done in consideration that with the installation of the backup system the revenue will increase. The previous challenge faced by the municipality was based on the load shedding as the system was unable to operate properly after the power has went on and off.	The municipality will review the budget during the adjustment budget to correct the planned projection for the alignment with the performance for the past 6 months.
Transfers and subsidies - Operational	183 700 650	135 430 525	91 850 310	43 580 215		74	-24	All grants allocation is done in terms of the approved schedule of payment by National Treasury and any adjustment in line with the Division of Revenue Act. The municipality received all the allocated grants as recorded	needed as the remaining tranche will be received in March 2024 which will then
Interest	2 268 435	797 395	1 134 210	- 336 815		35	15	The budget assumption included the interest on electricity services. At this point all conventional meters have been replaced with prepaid meters which then means the interest on electricity should be discontinued. Hence the decline.	The municipality will apply an adjustment budget to correct the planned projection in line with the performance for the past 6 months.

Description	Original Budget	Mid-Year TD actual	Mid-Year T	D budget	YTD variance	% YTD Actuals	% YTD variance	Reasons for Variance	Remedial Action
Transfers and subsidies - capital (monetary allocations)	58 548 350	40 471 489	29 274 168	11 197 321		59	-19	All grants allocation is done in terms of the approved schedule of payments by National Treasury. The municipality received all the allocated grants as recorded.	No adjustment budget needed as the remaining tranche will be received in March 2024 which will then meet 100% of the original budget
<b>Total Revenue</b>	333 325 154	208 570 629	166 662 512	41 908 167	(	53	-13	-	
Expenditure By	Туре								
Employee related costs	107 286 637	53 829 804	53 630 880	198 924	!	50	0	No Material Variance	No adjustment budget needed.
Remuneration of councillors	19 640 387	7 450 757	9 820 248	-2 369 491		38	12	The underperformance is due to the fact that the budget has taken into consideration the potential increases for Councillors upper limits that may be expected at any time during the financial year. This can only be implemented once it is gazetted.	No adjustment budget needed.
Bulk purchases - electricity	13 783 253	7 425 042	6 891 630	533 412		54	-4	There is an over-expenditure of 4%. The municipality is currently performing a detailed reconciliation of bulk purchase and assess if an adjustment is required.	The municipality will apply an adjustment budget to correct the planned projection in line with the performance for the past 6 months
Inventory consumed	8 245 842	3 160 934	4 122 942	-962 008		38	12	These are the savings as the municipality budgeted based on the previous year expenditure and increased with the CPI. In the previous year the price of petrol and diesel price where increasing drastically, which led to the current projections.	The municipality will review the budget during the adjustment budget to correct the planned projection for the alignment with the performance for the past 6 months.

Description	Original Budget	Mid-Year TD actual	Mid-Year T	D budget	YTD % YTD variance Actuals		% YTD variance	Reasons for Variance	Remedial Action
Debt impairment	3 987 768	538 225	1 993 896	-1 455 671	13		37	The budget is inclusive of the Capricorn district debt impairment while the actual only reflect debt impairment relating to the Municipality. Only at year end that the District will furnish us with the journals relating to their impairment.	The municipality will assess where to apply adjustment budget based on the actual expenditure incurred by end of 31 December 2023.
Depreciation and amortisation	22 082 155	9 234 055	11 041 332	-1 807 277		42	8	Part of infrastructure capital projects have not yet been completed for the current financial year as it's evident on the expenditure to date on capital expenditure. These projects will start depreciating when they are ready and available for use.	Liaison with the Technical Department to give us a reasonable estimated date of completion that would then assist Budget office to budget for their depreciation from the estimated date of completion as opposed to the start of the financial year.
Interest	132 765	10 015	66 384	- 56 369		8	42	This only reflects the spending relating to the finance costs for the fleet cards while the initial budget takes into account the interest that arises as a result of revaluation of the landfill site which only takes place at year end	We are leasing with the value to share the assumptions to date, so that we can assess if there is a need to adjust.
Contracted services	45 768 528	18 908 689	22 884 378	-3 975 689		41	9	Contracted services indicate a saving of 9% during the first six months of the financial year. This is an outcome of the implementation of cost containment policy and the practice of the policy is not meant to affect service delivery to communities.	The savings realised will be allocated to line items that require attention during the adjustment budget process.

Description	Original Budget	Mid-Year TD actual	Mid-Year T	D budget	YTD variance	% YTD Actuals	% YTD variance	Reasons for Variance	Remedial Action
Operational costs	40 017 476	15 366 208	20 009 064	-4 642 856		38	12	This is an outcome of the implementation of cost containment policy and the practice of the policy is not meant to affect service delivery to communities.	The savings realised will be allocated to line items that require attention during the adjustment budget process.
Total Expenditure	260 944 811	115 923 730	130 460 754	- 14 537 024	4	14	6		
Capital Expenditure	72 380 343	39 068 937	36 190 172	2 878 766	Ţ	54	-4	No material Variance	No adjustment needed.
Total Municipal Budget	333 325 154	154 992 667	166 650 926	-11 658 258	4	16	4		

# 6. Debtors Analysis

# 6.1 Comprehensive analysis of services debtors

Detail	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total -	Actual Bad Debts Written Off against Debtors	Impairmen t - Bad Debts i.t.o Council Policy
Debtors Age An	alysis by In	come Sou	rce								•
Trade and Other Receivables from Exchange Transactions - Water	48 098	48 098	48 098	5 669 097	0	0	0	0	5 813 391	0	0
Trade and Other Receivables from Exchange Transactions - Electricity	0	0	0	1 659 798	0	0	0	0	1 659 798	0	0
Receivables from Non- exchange Transactions - Property Rates	155 651	155 078	154 927	13 761 878	0	0	0	0	14 227 534	0	0
Receivables from Exchange Transactions - Waste Water Management	77 085	74 471	72 885	3 330 190	0	0	0	0	3 554 631	0	0
Receivables from Exchange	244 312	241 035	237 972	15 865 120	0	0	0	0	16 588 439	0	0

Detail	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total -	Actual Bad Debts Written Off against Debtors	Impairmen t - Bad Debts i.t.o Council Policy
Transactions - Waste Management											
Receivables from Exchange Transactions - Property Rental Debtors	0	0	0	0	0	0	0	0	0	0	0
Interest on Arrear Debtor Accounts	0	0	0	0	0	0	0	0	0	0	0
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	0	0	0	0	0	0	0	0	0	0	0
Other	2 364 435	2 323 649	2 246 354	89 812 789	0	0	0	0	96 747 227	0	0
Total By Income Source	2 889 581	2 842 331	2 760 236	130 098 872	0	0	0	0	138 591 020	0	0
Debtors Age An	alysis by Cu	ustomer G	roup								
Organs of State	11	1 004 802	1 001 094	20 383 724	0	0	0	0	22 389 631	0	0
Commercial	238 868	219 484	201 988	11 380 653	0	0	0	0	12 040 993	0	0
Households	911 013	895 135	877 516	42 698 290	0	0	0	0	45 381 954	0	0
Other	1 739 689	722 910	679 638	55 636 205	0	0	0	0	58 778 442	0	0
Total By Customer Group	2 889 581	2 842 331	2 760 236	130 098 872	0	0	0	0	138 591 020	0	0

# 6. ORGANISATIONAL SCORECARD

# 6.1 LOCAL ECONOMIC DEVELOPMENT AND PLANNING

Key p	erformance	e area		LOCAI	L ECONOMIC D	<b>EVELOPMENT</b>	(KPA 1 & 3)							
Year				2023/	/2024									
Perio	d			Quart	er 2									
Outco	me				hance conditio									
					nage and coor									
Outpu	ıts				ment a differe		ch to munici	pal financi	ng, planning	and suppo	ort;			
					Improve access to basic services; Implementation of the community works programme;									
					ns Supportive o									
Kev O	rganization	nal Strategic Ob	iective		To enhance conditions for Economic growth and job creation To manage and coordinate spatial									
	<b>J</b>				planning within the Municipality									
IDP	Priority	Key	Project	Baseline	Annual	Quarter 2	Quarter2	Reason	Corrective	Annual	Expendit	Means of		
Ref	area	performance	name		target	target	actual	for	measure	budget	ure	verificatio		
no.	(IDP)	indicator						deviatio n				n		
LED	Spatial	Number of	Demarcatio	230 sites	Demarcation	Appointment	Achieved.	None	None	R800,00	RO	Advert,		
&P-	Planning	settlements	n of sites	Demarcated	of 500 sites	of a service	service			0.00		Specificatio		
001-		demarcated]				provider	provider					n,		
2023							appointed					Appointmen		
/24												t letter,		
												Layout plan, Approval		
												letter		
LED	Spatial	Number of	Developme	New Indicator	1 growth and	Appointment	Not	Non-	Re-advert	R800,00	R0	Advert,		
&P-	Planning	Growth and	nt of		development	of a service	Achieved.	responsiv	in the 3rd	0.00		Specificatio		
002-		Development	growth and		Strategy	provider for	Appointme	e Bid	quarter			n,		
2023		Strategies	developme		developed	development	nt of a					Appointmen		
		(GDS) developed	nt Strategy			of Growth and	service provider					t letter, GDS		
		developed				Development	for					document		
						Strategy	developme					document		
						25.46297	nt of							

	erformanc	e area			CAL ECONOMIC D	EVELOPMENT	(KPA 1 & 3)					
Year				202	23/2024							
Perio	d				arter 2							
Outco	ome				enhance conditio							
0					manage and cool							
Outp	uts				plement a differe prove access to b		ach to munic	ipai financi	ng, planning	and suppo	ort;	
					plementation of t		works progr	ramme:				
					ions Supportive							
Key C	Organizatio	nal Strategic Ob	jective	То	enhance condition	ns for Econom	ic growth an	d job creat	ion To mana	ge and cod	ordinate spa	atial
		_			nning within the							
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 2 target	Quarter2 actual	Reason for deviatio	Corrective measure	Annual budget	Expendit ure	Means of verification
							Growth					
							and					
							Developme					
							nt Strategy					
LED	Spatial	Number of	Survey of	New indicato	r 3 Existing	Appointment	not done <b>Not</b>	Non-	Advertisem	R500,00	R0	Advert,
&P-	Planning	Existing	Existing	New marcato	Settlements	of a service	Achieved.	responsiv	ent in the	0.00	IXO	Specificatio
003-		settlements	settlements		Surveyed	provider	Service	e bids	3rd quarter			n,
2023		surveyed			,		provider					Appointmen
/24							not					t letter,
							appointed					Survey
												report, Cadastral
												map
LED	Spatial	Number of	Procureme	New Indicato	r 1 Geographic	Appointment	Not	Non-	Re-	R800,00	R0	Specificatio
&P-	Planning	Geographic	nt of		Information	of a service	Achieved.	Responsi	advertisem	0.00		n
004-		Information	Geographic		System	provider for	Appointme	ve bids	ents in the			Advertiseme
2023		Systems	Information		Procured	procurement	nt of a		3rd quarter			nt,
/24		procured	System			of GIS	service					Appointmen
		(GIS)	(GIS)				provider for					t letter, SLA
							procureme					
							nt of GIS					
							not done					

Key p	erformance	e area			L ECONOMIC D	EVELOPMENT (	(KPA 1 & 3)					
Year				2023/	/2024							
Perio	d			Quart								
Outco	me				hance condition							
					nage and coor							
Outpu	ıts				ment a differe		ch to munici	pal financi	ng, planning	and supp	ort;	
					ove access to be mentation of t		works progr	ammai				
					ns Supportive o							
Kev O	rganizatio	nal Strategic Ob	iective		hance condition				ion To mana	ge and cod	ordinate spa	ntial
,	<b>.</b>		•		ing within the		<b>3</b>	<b>,</b>				
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 2 target	Quarter2 actual	Reason for deviatio n	Corrective measure	Annual budget	Expendit ure	Means of verificatio n
LED &P- 005- 2023 /24	LED	Number of SMMEs trained	Training of Smmes	2x SMME trained	Training of 2 SMMES	Appointment of a Service Provider	Achieved. Servicer provider appointed and SMMEs were trained	None	None	R200,00 0.00	R197,250. 00	Advert, Purchase Order, Training Report
LED &P- 006- 2023 /24	LED	Number of emerging farmers developed and mentored on Agricultural skills	Agricultural skills developme nt and mentorship	12 Emerging farmers developed and Mentored on Agricultural skills	20 Emerging farmers developed and Mentored on Agricultural skills	Appointment of service provider and approved skills audit of 20 Emerging farmers	Not achieved. Service provider appointed but Approved skills audit of 20 emerging farmers not submitted for verification	Approved skills audit of 20 emerging farmers not submitte d for verificati on	Skills Audit to be conducted in the 3rd quarter	R328,23 4.00	R29,785.0 0	Approved specification , Advert, Appointmen t letter, mentorship and agricultural skills developmen t report, Attendance register

Key n	erformance	area		LOCA	L ECONOMIC D	EVELOPMENT	(KDV 1 8 3)					
Year	eriorinance	z ai ca		2023/		EVELOPPIENT	(KPA I & S)					
Perio	d			Quart								
Outco					hance condition	ns for Econom	ic growth an	d job creat	ion			
					anage and coor							
Outpu	ıts			<u>-</u>	ment a differe		ch to munici	pal financi	ng, planning	and supp	ort;	
					ove access to be ementation of t		works progr	ammai				
					ns Supportive o							
Key O	rganizatio	nal Strategic Ob	jective		hance condition				ion To mana	ge and co	ordinate spa	itial
					ing within the	Municipality						
IDP Ref no.	ef area performance name o. (IDP) indicator				Annual target	Quarter 2 target	Quarter2 actual	Reason for deviatio n	Corrective measure	Annual budget	Expendit ure	Means of verificatio n
LED &P- 007- 2023 /24	LED	Number of LED support coordinated	Coordinatio n of LED support	New Indicator	4 LED support coordinated	1 LED Support Coordinated	Achieved. 1 LED Support Coordinate d	None	None	Opex	Opex	Invitation , Minutes, Attendance register
LED &P- 008- 2023 /24	LED	Number of investor conferences coordinated	Coordinatio n of Investor conference	New Indicator	1 Investor conference coordinated	Appointment of a Service Provider to coordinate Investor conference	Achieved. Service Provider appointed and Investor conference coordinate d	None	None	R200,00 0.00	R193,130. 00	Specificatio n, Advert, Purchase order and Close up report
LED &P- OP- 001 2023 /24	Internal Audit	Percentage of internal audit queries addressed	Implement ation of Internal Audit	No Internal Audit findings raised	100% Internal Audit Queries addressed	50% Internal Audit Queries addressed	Not Achieved. 33% Internal Audit Queries addressed	33% (1 of 3)Interna I Audit Queries addresse d	Outstandin g findings will be addressed in 3 <sup>rd</sup> quarter	Opex	Opex	Updated Internal Audit

	erformance	area			L ECONOMIC D	EVELOPMENT	(KPA 1 & 3)					
Year				2023/	2024							
Perio	d			Quart	er 2							
Outco	me				hance conditio							
					nage and coor							
Outpu	ıts				ment a differe		ch to munici	pal financi	ng, planning	and supp	ort;	
					ve access to b							
					mentation of t							
Vov C	)rannization	nal Strategic Ob	vioctivo		ns Supportive on hance conditio				ion To mana	go and so	ordinato ena	tial
key C	rganizatioi	iai Strategic Ob	jective		ing within the		ic growth an	u job creat	ion to mana	ge and co	orumate spa	itiai
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 2 target	Quarter2 actual	Reason for deviatio n	Corrective measure	Annual budget	Expendit ure	Means of verification
LED &P- OP- 002- 2023 /24	AG Action Plan	Percentage of AG Action Plan implemented	Implement ation of AG Action Plan	No AG Findings raised	100% AG Action plan implemented	No Target	None	No Target	None	Opex	Opex	Update AG Action plan
LED &P- OP- 003- 2023 /24	Risk Register	Percentage of risk register implemented	Implement ation of Risk register	Implementatio n of Risk register	100% Risk Register implemented	100% Risk Register implemented	Not achieved 33% (1 of 3) Identified risks implement ed	Outstand ing risks relates to GDS and alternativ e revenue sources	To be implement ed in the 4 <sup>th</sup> Quarter	Opex	Opex	Updated Strategic risk register
LED &P- OP- 004- 2023 /24	Council resolutio ns	Percentage of Council resolutions implemented	Implement ation of Council resolutions	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	Achieved. 100% (2 of 2) Council Resolutions implement ed	None	None	Opex	Opex	Updated Council resolution register
LED &P- OP- 005	AC resolutio ns	Percentage of Audit Committee resolutions implemented	Implement ation of Audit Committee resolutions	No Audit Committee resolution taken	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	Not achieved 0%(0 of 2 0) Audit Committee	resolutio ns not impleme nted	Outstandin g resolutions to be implement	Opex	Opex	Updated Audit Committee resolution register

	erformanc	e area				L ECONOMIC D	EVELOPMENT	(KPA 1 & 3)					
Year					2023	/2024							
Perio	d				Quart	er 2							
Outco	ome				To en	hance conditio	ns for Econom	ic growth an	d job creat	ion			
					To ma	anage and coor	dinate spatial	planning wit	thin the Mu	nicipality			
Outpu	uts				Imple	ment a differe	ntiated approa	ch to munici	pal financi	ng, planning	and suppo	ort;	
-					Impro	ove access to b	asic services;		•	J	• •	·	
						mentation of t		works progr	ramme:				
						ns Supportive o							
Key C	Organizatio	nal Strategic Ob	piective			hance conditio				ion To mana	ge and cod	ordinate spa	itial
•						ing within the				•		•	
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baselin	•	Annual target	Quarter 2 target	Quarter2 actual	Reason for deviatio n	Corrective measure	Annual budget	Expendit ure	Means of verificatio n
2023 /24								resolutions implement ed not implement ed		ed in the 3 <sup>rd</sup> quarter			

9	Summary of performance: LED & Planning										
<b>©</b>	Number of targets achieved	05									
8	Number of Targets Not achieved	07									
<u> </u>	No Targets for quarter (s)	01									
	Total Number of KPIs 13										

# **6.2 TECHNICAL SERVICES**

Key p	ey performance area			BASIC SERVI	CE DELIVERY (F	(PA 2)						
Year				2023/2024								
Period	i			Quarter 2								
Outco	me			To provide su	stainable basic	services and	infrastructure	e developm	ent			
Outpu	its			Improving a	ccess to basic s	ervices						
Key O	rganization	nal Strategic Ob	jective	To improve/	Upgrade conditi	ions of munic	cipal roads an	d storm wa	ter infrast	ructure an	d maintena	nce
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 2 target	Quarter 2 actual	Reason for deviatio	Correcti ve measur e	Annual budget	Expendit ure	Means of verification
TECH - 001- 2023 /24	Road and Storm water	Number of road kilometers upgraded from Gravel to Surface	Upgrading of Mogwadi Internal Street from Gravel to Surface	600 meters upgraded	Upgrading of 2.0 km of Mogwadi internal streets	Tender award for upgrading of 3.1 km Mogwadi internal streets	Achieved. Tender Advert for Upgrading of Mogwadi Internal Streets of 3.1 km	None	None	R14,652 231,00	R12,308,9 94.00	Appointment Letter and Signed SLA Monthly Progress Reports and, Completion Certificate, Tender Advert and Approve Specification.
TECH - 02- 2023 /24	Road and Storm water	Number of road kilometers upgraded from Gravel to Surface	Upgrading of Maupye Internal Street from Gravel to Surface	1.5 km upgraded	Upgrading of 1.6 km of Maupye internal streets	1.6 km surfacing of Maupye Internal Street	Achieved. 1.6 km surfacing of Maupye Internal Street	None	None	R12,785 619,00	R6,627,67 4.00	Monthly Progress Reports and Completion certificate
TECH - 003- 2023 /24	Road and Storm water	Number of road kilometers Upgraded from Gravel to Surface	Upgrading of Mokgehle internal streets from Gravel to Surface	1.6 km upgraded	Upgrading of 1.4 km Mokgehle internal streets	1.4 km surfacing of Mokgehle Internal Street	Achieved. 1.4 km surfacing of Mokgehle Internal Street	None	None	R11,942 500,00	R10,2527 54.00	Monthly Progress Reports and Completion certificate

Кеу р	ey performance area			BASIC SERVIC	E DELIVERY (	(PA 2)						
Year				2023/2024								
Perio	d			Quarter 2								
Outco	me			To provide sus	stainable basic	services and	infrastructure	developm	ent			
Outpu	ıts			Improving ac	cess to basic s	ervices						
Key O	rganization	nal Strategic Ob	jective	To improve/U	Ipgrade conditi	ions of munic	ipal roads and	d storm wa	ter infrast	ructure ar	nd maintena	nce
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 2 target	Quarter 2 actual	Reason for deviatio	Correcti ve measur e	Annual budget	Expendit ure	Means of verification
TECH - 004- 2023 /24	Road and Storm water	Number of Speed Reducing Humps constructed	Constructi on of Speed Reducing Humps	New Indicator	Construction of 5 Speed Reducing Humps	Advertiseme nt of the project and appointmen t of a service provider for construction of 5 speed reducing humps	Achieved. Advert and appointmen t	None	None	R200 000,00	R168,000. 00	Advertisemen t, Purchase Order, Completion Certificate
TECH - 005- 2023 /24	Roads and Storm Water	Number of km of roads re graveled	Re gravelling of roads	New Indicator	10 km of roads re- graveled	Advertiseme nt of the project and appointmen t of a service provider for construction of 5 speed reducing humps	Achieved. Project advertised and Service Provider appointed for gravelling of roads	None	None	R3,880, 000.00	R1,270,78 2.00	Approved Specification, Advertisemen t, Appointment letter, SLA, Completion certificate
TECH - 006- 2023 /24	Roads and Storm Water	Number of Culvert bridges constructed	Constructi on of Culvert bridges	03 Culvert bridges constructed	Construction of 04 Culvert bridges	Appointmen t of service provider for construction of culvert bridges	Achieved. Service Provider appointed for construction	None	None	4 500 000,00	R 361176.0 0	Tender advert Approved Specification, Appointment letter and signed SLA

Key p	erformance	e area		BASIC SERVIC	E DELIVERY (K	(PA 2)						
Year				2023/2024								
Perio	d			Quarter 2								
Outco	me			To provide sus	stainable basic	services and	infrastructur	e developm	ent			
Outpu	ıts			Improving ac	cess to basic se	ervices						
		nal Strategic Ob	jective	-	pgrade conditi		ipal roads ar	d storm wa	ter infrast	ructure an	d maintena	nce
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 2 target	Quarter 2 actual	Reason for deviatio	Correcti ve measur e	Annual budget	Expendit ure	Means of verification
							of culvert bridges					Completion certificate
TECH - 007- 20/2 4	Electricit y Services	Number of households electrified	Electrificat ion of Capricorn Park household s	New Indicator	100 households electrified at Capricorn Park	Tender award and signing contractual documents for electrificatio n of 100 households at Capricorn Park	Achieved. Tender awarded and SLA signed	None	None	R2,680, 000.00	R1,214,39 0.00	Tender advert Approved Specification, Appointment letter and signed SLA, Completion Certificate
TECH - 008- 2023 /24	Electricit y Services	Number of households electrified	Electrificat ion of Nthabisen g household s	New Indicator	Electrification of 34 Households in Nthabiseng	Tender award and signing contractual documents for electrificatio n of 34 households in Nthabiseng village	Not Achieved. Tender awarded SLA not signed	SLA not signed	SLA to be signed and submitte d in 3 <sup>rd</sup> quarter	R 680 000,00	R 0	Tender advert Approved Specification, Appointment letter and signed SLA, Completion Certificate

Key p	ey performance area			BASIC SERVIC	E DELIVERY (K	(PA 2)						
Year				2023/2024								
Period	d			Quarter 2								
Outco	me			To provide sus	tainable basic	services and	infrastructur	e developm	ent			
Outpu	its			Improving acc	cess to basic se	ervices						
Key O	rganization	nal Strategic Ob	jective	To improve/U	pgrade conditi	ons of munic	ipal roads an	d storm wa	ter infrast	ructure an	d maintena	nce
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 2 target	Quarter 2 actual	Reason for deviatio	Correcti ve measur e	Annual budget	Expendit ure	Means of verification
TECH - 009- 2023 /24	Electricit y Services	Number of households electrified	Electrificat ion of household at Matseke	New Indicator	Electrification of 125 households in Matseke	Tender award and signing contractual documents for electrificatio n of 125 households in Matseke village	Achieved. Tender awarded and SLA signed	None	None	R2,500 ,000,00	R882,722. 00	Tender advert Approved Specification, Appointment letter and signed SLA, Completion Certificate
TECH - 010- 2023 /24	Electricit y Services	Electrification of household at Mangata	Number of household s electrified	New Indicator	Electrification of 120 households in Mangata village	Tender award and signing contractual documents for electrificatio n of 120 households in Mangata village	Achieved. Tender awarded and SLA signed	None	None	R2,400 000,00	R1,150,57 0.00	Tender advert Approved Specification, Appointment letter and signed SLA, Completion Certificate
TECH - 011- 2023 /24	Electricit y Services	Number of households electrified	Electrificat ion of household at Schullenbu rg village	New Indicator	Electrification of 50 households in Schullenburg village	Tender award and signing contractual documents for	Achieved. Tender awarded and SLA signed	None	None	R1,000 000,00	R869,330.	Tender advert Approved Specification, Appointment letter and signed SLA,

Кеу р	erformance	e area		BASIC SERVIC	E DELIVERY (K	(PA 2)						
Year				2023/2024								
Perio	d			Quarter 2								
Outco	me			To provide sus	stainable basic	services and	infrastructur	e developm	ent			
Outpu	ıts			Improving ac	cess to basic se	ervices						
Key O	rganization	nal Strategic Ob	jective	To improve/U	pgrade conditi	ons of munic	ipal roads an	d storm wa	ter infrast	ructure an	d maintena	nce
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 2 target	Quarter 2 actual	Reason for deviatio n	Correcti ve measur e	Annual budget	Expendit ure	Means of verification
						electrificatio n of 50 households in Schullenbur g village						Completion Certificate
TECH - 012- 2023 /24	Electricit y Services	Number of Designs for Electrification project developed	Design of Electrificat ion Project at Mashaha Village	New Indicator	1 design/Pre- engineering of electrification for 97 households at Mashaha village	Tender award and signing contractual documents for electrificatio n of 97 households in Mashaha village	Achieved. Tender awarded and SLA signed	None	None	R120 000,00	R 0.00	Tender advert Approved Specification, Appointment letter and signed SLA, Approved designs
TECH - 013- 2023 /24	Electricit y Services	Number of Designs for Electrification project developed	Design of Electrificat ion Project at Maphosa Village	New Indicator	1 design/Pre- engineering of electrification for 140 households at Maphosa village	Tender award and signing contractual documents for electrificatio n of 140 households in Maphosa village	Achieved. Tender awarded and SLA signed	None	None	R168 000,00	R97,693.0 0	Tender advert Approved Specification, Appointment letter and signed SLA, Approved designs

Key p	erformance	e area		BASIC SERVIC	E DELIVERY (K	(PA 2)						
Year				2023/2024								
Perio	d			Quarter 2								
Outco	me			To provide sus	stainable basic	services and	infrastructur	e developm	ent			
Outpu	ıts			-	cess to basic se			<u> </u>				
		nal Strategic Ob	iective		pgrade conditi		inal roads ar	nd storm wa	ter infract	ructure ar	d maintena	nce
				-			-			•	1	
IDP Ref no.	y Designs for Electrifi			Baseline	Annual target	Quarter 2 target	Quarter 2 actual	Reason for deviatio n	Correcti ve measur e	Annual budget	Expendit ure	Means of verification
TECH - 014- 2023 /24	У	Designs for	Design of Electrificat ion Project at Mokgehle Village	New Indicator	1 design/Pre- engineering of electrification for 80 households at Mokgehle village	Tender award and signing contractual documents for electrificatio n of 80 households in Mokgehle village	Achieved. Tender awarded and SLA signed	None	None	R108 000,00	R0.00	Tender advert Approved Specification, Appointment letter and signed SLA, Approved designs
TECH - 015- 2023 /24	Electricit y Services	Number of Designs for Electrification project developed	Design of Electrificat ion Project at Sekhwama Village	New Indicator	1 design/Pre- engineering of electrification for 86 households at Sekhwama village	Tender award and signing contractual documents for electrificatio n of 86 households in Sekhwama village	Achieved. Tender awarded and SLA signed	None	None	R96 000,00	R0.00	Tender advert Approved Specification, Appointment letter and signed SLA, Approved designs

Кеу р	ey performance area			BASIC SERVIC	E DELIVERY (K	(PA 2)						
Year				2023/2024								
Perio	d			Quarter 2								
Outco	me			To provide sus	tainable basic	services and	infrastructure	developm	ent			
Outpu	ıts			Improving acc	cess to basic se	ervices						
Key O	rganizatio	nal Strategic Ob	jective	To improve/U	pgrade conditi	ons of munic	ipal roads and	d storm wa	ter infrast	ructure an	d maintena	nce
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 2 target	Quarter 2 actual	Reason for deviatio n	Correcti ve measur e	Annual budget	Expendit ure	Means of verification
TECH - 016- 2023 /24	Electricit y Services	Number of Designs for Electrification project developed	Design of Electrificat ion Project at Mamotsha na Village	New Indicator	1 design/Pre- engineering of electrification for 80 households at Mamotshana village	Tender award and signing contractual documents for electrificatio n of 80 households in Mamotshan a village	Achieved. Tender awarded and SLA signed	None	None	R96 000,00	R0.00	Tender advert Approved Specification, Appointment letter and signed SLA, Approved designs
TECH - 017- 2023 /24	Electricit y Services	Number of households electrified	Electrificat ion of 500 household s in Maponto Phase 2	400 households electrified	500 households electrified at Maponto village	Tender award and signing contractual documents for electrificatio n of 500 households in Maponto village	Not Achieved. Tender award but signing contractual documents for electrificatio n of 500 households in Maponto village not done	SLA not submitte d as part of the supportin g evidence	SLA to be submitte d in the 3 <sup>rd</sup> Quarter	R10 000 000,00	R2,820,37 4.00	Tender advert Approved Specification, Appointment letter and signed SLA, Completion Certificates

Кеу р	y performance area			BASIC SERVIC	E DELIVERY (K	(PA 2)						
Year				2023/2024								
Perio	d			Quarter 2								
Outco	me			To provide sus	tainable basic	services and	infrastructure	e developm	ent			
Outpu	ıts			Improving acc	cess to basic se	ervices						
Key O	rganizatio	nal Strategic Ob	jective	To improve/U	pgrade conditi	ons of munic	cipal roads an	d storm wa	ter infrast	ructure ar	d maintena	nce
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 2 target	Quarter 2 actual	Reason for deviatio n	Correcti ve measur e	Annual budget	Expendit ure	Means of verification
TECH - 018- 2023 /24	Roads and Storm water Infrastru cture	Number of road kilometers upgraded from Gravel to Surface	Design and Upgrading of Park Street (Morebeng ) from Gravel to Surface	New Indicator	Design and Upgrading of 650m of Park Street (Morebeng) from Gravel to Surface	Tender award for design and upgrading of 650m of Park street (Morebeng from gravel to surface	Achieved. Tender awarded and 650m of Park street upgraded from Gravel to Surface	None	None	4 500 000,00	4 294 532,34	Appointment Letter and Signed SLA Approved Designs, Monthly Progress Reports and, Completion Certificate, Tender Advert and Approve Specification.
TECH OP- 001- 2023 /24	Internal Audit	Percentage of internal audit queries addressed	Implement ation of Internal Audit action plan	100% Internal Audit Queries addressed	75% Internal Audit Queries addressed	50% Internal Audit Queries addressed	Not achieved 0 % (0 of 1) of Internal audit queries addressed	Finding on delays in fixing damaged vehicles not addresse d	To be addresse d in the 3 <sup>rd</sup> quarter	Opex	Opex	Updated Internal Audit action plan
TECH OP- 002- 2023 /24	AG Action Plan	Percentage of AG Action Plan implemented	Implement ation of AG Action Plan	0% AG Action plan implemented	50% AG Action plan implemented	No Target	No Target	None	None	Opex	Opex	Update AG Action plan

Key p	erformance	e area		BASIC SERVIC	E DELIVERY (K	(PA 2)						
Year				2023/2024								
Period	d			Quarter 2								
Outco	me			To provide sus	tainable basic	services and	infrastructure	e developm	ent			
Outpu	ıts			Improving acc	ess to basic s	ervices						
Key O	rganizatio	nal Strategic Ob	jective	To improve/U	pgrade conditi	ons of munic	municipal roads and storm water infrastructure and maintenance					
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 2 target	Quarter 2 actual	Reason for deviatio n	Correcti ve measur e	Annual budget	Expendit ure	Means of verification
TECH OP- 003- 2023 /24	Risk Manage ment	Percentage of risk register implemented	Implement ation of Risk register	100% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemente d	Not achieved. 33% (1 of 3) Risks identified resolved	Distributi on loss is 29% and is above treshold of 10%	Continuo us monitori ng of illegal connectio ns	Opex	Opex	Updated Strategic risk register
TECH OP- 004- 2023 /24	Council Resolutio ns	Percentage of Council resolutions implemented	Implement ation of Council resolutions	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemente d	Achieved. 0% Council resolutions implemente d	No council resolutio n taken for impleme ntation	None	Opex	Opex	Updated Council resolution register
TECH OP- 005- 2023 /24	Audit Committ ee Resolutio ns	Percentage of Audit Committee resolutions implemented	Implement ation of Audit Committee resolutions	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemente d	Not achieved 0% (0 of 2) resolutions implemente d	2x resolutio ns outstandi ng	To be impleme nted in the 3 <sup>rd</sup> Quarter	Opex	Opex	Updated Audit Committee resolution register

Sumr	mary of performance: Basic Service	e Delivery
<u>©</u>	Number of targets achieved	17

8	Number of Targets Not achieved	5
<u> </u>	No Targets for quarter (s)	01
	Total Number of KPIs	23

# 6.3 COMMUNITY SERVICES

Key perf	formance ar	ea		BASIC SERV	ICE DELIVERY	(KPA 2)						
Year				2023/2024								
Period				Quarter 2								
Outcome	<u> </u>			To provide	sustainable bas	ic services and	infrastructu	re develo	pment			
Outputs				Improving	access to basic	services						
Key Org	anizational	Strategic Obje	ctive	To improve	/Upgrade cond	ditions of municipal roads and storm water infrastructure and maintenance						enance
IDP Ref no.	Ref no. area performanc e indicator name  COMM- Social Number of Renovation			Baseline	Annual target	Quarter 2 target	Quarter 2 actual	Reason for deviati on	Correcti ve measur e	Annual budget	Expendit ure	Means of verification
COMM- 01- 2023/2 4	Social Amenities	Number of stadiums renovated	Renovation of Ramokgopa Stadium	New Indicator	1 Ramokgopa Stadium renovated	Advertiseme nt appointment of service provider for renovation of Ramokgopa	Not achieved. Project not advertised.	Delays due to Amend ment in Supply Chain Regulati ons	To be advertise d in the 3 <sup>rd</sup> quarter	200 000.00	R0.00	Advertisemen t Purchase Order, Completion Report
COMM- 02- 2023/2 4	Social Amenities	Number of Sports Complex renovated	Renovation of Mohodi Sports Complex	New Indicator	1 Mohodi Sports Complex renovated	Appointment of service provider for renovation of Mohodi Sports Complex	Not achieved. Service Provider appointed	SLA not submitt ed for verificat ion	SLA to be signed in the 3 <sup>rd</sup> Quarter	R600 000.00	R474,800. 00	Approved Specification Appointment letter SLA Completion certificate
COMM- 03- 2023/2 4	Social Amenities	Number of tennis courts renovated	Renovation of Morebeng tennis court	New Indicator	1 Tennis Court renovated in Morebeng	Appointment of service provider for Morebeng tennis court	Not Achieved. Advertisem ent appointme nt of	Delays due to Amend ment in Supply Chain	To be advertise d in the 3 <sup>rd</sup> quarter	200 000,00	R0.00	Advertisemen t Purchase Order Completion Report

Key perf	formance are	ea		BASIC SERVI	CE DELIVERY	(KPA 2)								
Year				2023/2024										
Period				Quarter 2										
Outcome	<u> </u>			To provide su	ıstainable basi	c services and	infrastructu	re develo	pment					
Outputs				Improving a	ccess to basic	services								
Key Org	anizational S	Strategic Obje	ctive	To improve/	Upgrade condi	tions of muni	cipal roads a	nd storm	water infra	structure	and mainte	nance		
IDP Ref no.	Priority area (IDP)	Key performanc e indicator	Project name	Baseline	Annual target	Quarter 2 target	Quarter 2 actual	Reason for deviati on	Correcti ve measur e	Annual budget	Expendit ure	Means of verification		
							service provider not done	Regulati ons						
COMM- 04- 2023/2 4	Environme ntal Managem ent	Number of Landfill sites renovated	Renovation of Morebeng landfill site	New Indicator	1 landfill site renovated	Appointment of service provider for renovation of Morebeng Landfill site	Not achieved. Service Provider not appointed	Amend ment of project scope/ specifica tion	To be re- advertise d in the 3 <sup>rd</sup> quarter	2 300 000.00	R0.00	Approved Specification Appointment letter SLA Completion certificate		
COMM- 06- 2023/2 4	Waste Managem ent	Number of Skip Bins procured	Procuremen t of Skip Bins	New Indicator	Procurement of 10 skip bins	Appointment of service provider for procurement of 10 skip bins	Achieved. Appointme nt of service provider for procureme nt of 10 skip bins	None	None	R400 000.00	R0.00	Approved Specification, Advert, Appointment Letter, Delivery note		
COMM- OP- 001- 2023/2 4-	Internal Audit	Percentage of internal audit queries addressed	Implement ation of Internal Audit action plan	100% Internal Audit Queries addressed	75% Internal Audit Queries addressed	50% Internal Audit Queries addressed	Not Achieved. 27%(4 of 15) Internal Audit Queries addressed	None	None	Opex	Opex	Updated Internal Audit action plan		

Key perf	ormance ar	ea		BASIC SERVI	CE DELIVERY	(KPA 2)						
Year				2023/2024								
Period				Quarter 2								
Outcome	)			To provide su	ıstainable basi	ic services and	infrastructu	re develo	pment			
Outputs				Improving a	ccess to basic	services						
Key Orga	anizational	Strategic Obje	ctive	To improve/	Upgrade cond	itions of muni	cipal roads a	nd storm	water infra	structure	and mainte	nance
IDP Ref no.	Priority area (IDP)	Key performanc e indicator	Project name	Baseline	Annual target	Quarter 2 target	Quarter 2 actual	Reason for deviati on	Correcti ve measur e	Annual budget	Expendit ure	Means of verification
COMM- OP- 002- 2023/2	AG Action Plan	Percentage of AG Action Plan implemented	Implement ation of AG Action Plan	No AG Findings raised	100% AG Action plan implemented	No Target	No target	None	None	Opex	Opex	Update AG Action plan
COMM- OP- 003- 2023/2 4	Risk Managem ent	Percentage of risk register implemented	Implement ation of Risk register	No Risks identified for implementati on	100% Risk Register implemented	100% Risk Register implemented	Not Achieved. 50% (2 of 4) Risk Register implement ed.	None	None	Opex	Opex	Updated Strategic risk register
COMM- OP- 004- 2023/2 4	Council Resolution s	Percentage of Council resolutions implemented	Implement ation of Council resolutions	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	Achieved. 100%(4 of 4) of Council resolutions implement ed	None	None	Opex	Opex	Updated Council resolution register
COMM- OP- 005- 2023/2 4	Audit Committe e Resolution s	Percentage of Audit Committee resolutions implemented	Implement ation of Audit Committee resolutions	No Audit Committee resolutions taken	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	Not achieved. 0 %( 0 of 1) of Audit Committee resolutions implement ed.	0 of 1 of Audit Commit tee resoluti ons implem ented.	To be impleme nted in the 3 <sup>rd</sup> quarter	Opex	Opex	Updated Audit Committee resolution register

Summary of	performance: Basic Service Deliv	very
<b>©</b>	Number of targets achieved	12
8	Number of Targets Not achieved	08
<u> </u>	No Target for the quarter (s)	2
	Total Number of KPIs	22

# 6.4 BUDGET AND TREASURY

Key perf	Key performance area				MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (KPA 4)										
Year				2023/2024	1										
Period				Quater2											
Outcome	•			Responsive	e, Accountable,	Effective an	d Efficient Loc	al Governn	nent Syster	n					
Outputs				- Administi	emocracy thro rative and fina	ncial capabili	ty								
Key Orga	anizational	Strategic Object	ctive	Ensure con	npliance with a	ccounting st	andards and le	egislation							
IDP Ref no.	Ref no. area performanc name (IDP) e indicator  BNT- Revenue Number of Procuremen				Annual target	Quarter 2 target	Quarter 2 actual	Reason for deviatio n	Correcti ve measur e	Annual budget	Expendit ure	Means of verification			
BNT- 001- 2023/24	Revenue Managem ent	Number of Printers procured for billing and pays lips	Procuremen t of billing and pay slips printers	0 printers procured	2 printers procured for billing and pay slips	Appointme nt of a service provider and signing of SLA	Not achieved. Service Provider appointed	SLA not attached 1 printer procured for billing and pay slips	SLA to be signed in the 3 <sup>rd</sup> quarter	600 000,00	R0.00	Approved Specification, Advert, Appointment letter, Delivery note			
BNT- 002- 2023/24	Revenue Managem ent	Number of Smart Indigent Management systems procured and Installed	Procuremen t and Installation of the Smart Indigent Managemen t System	New Indicator	1 Smart Indigent Management System procured and Installed	Specificatio n approved and advertisem ent	Achieved. Smart Indigent Management System procured and Installed	None	None	R1,500 000.00	R1,176,00 0.00	Approved Specification, Advert, Appointment letter, Proof of installation			
BNTOP- 001- 2023/24	Internal Audit	Percentage of internal audit queries addressed	Implementa tion of Internal Audit action plan	40% Internal Audit Queries addressed	100% Internal Audit Queries addressed	50% Internal Audit Queries addressed	Not Achieved. 41% (14 of 34) Internal Audit Queries addressed	41% of Internal Audit queries addresse d	Outstand ing findings to be resolved	Opex	Opex	Updated Internal Audit action plan			

Key perf	ormance ar	ea		MUNICIPAL	FINANCIAL V	IABILITY AN	ID MANAGEME	NT (KPA 4)							
Year				2023/2024											
Period				Quater2											
Outcome	<u> </u>			Responsive	Responsive, Accountable, Effective and Efficient Local Government System										
Outputs				- Administr	ative and fina	ncial capabili	ty	committee model							
IDP Ref no.					Annual target	Quarter 2 target	Quarter 2 actual	Reason for deviatio	Correcti ve measur e	Annual budget	Expendit ure	Means of verification			
									in 3 <sup>rd</sup> guarter						
BNTOP- 002- 2023/24	AG Action Plan	Percentage of AG Action Plan implemented	Implementa tion of AG Action Plan	100% AG Action plan implement ed	100% AG Action plan implemented	No Target	No Target	None	None	Opex	Opex	Update AG Action plan			
BNTOP- 003- 2023/24	Risk Managem ent	Percentage of risk register implemented	Implementa tion of Risk register	75% Risk Register implement ed	100% Risk Register implemented	100% Risk Register implement ed	Not Achieved. 80% (4 of 5)Risk Register implemented	Revenue collection below the norm	Continuo us Impleme ntation of credit control policy	Opex	Opex	Updated Strategic risk register			
BNTOP- 004- 2023/24	Council Resolution s	Percentage of Council resolutions implemented	Implementa tion of Council resolutions	100% of Council resolutions implement ed	100% of Council resolutions implemented	100% of Council resolutions implement ed	Achieved. 100%(11 of 11)council resolutions implemented	None	None	Opex	Opex	Updated Council resolution register			
BNTOP- 005- 2023/24	Audit Committe e Resolution s	Percentage of Audit Committee resolutions implemented	Implementa tion of Audit Committee resolutions	100% of Audit Committee resolutions implement ed	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implement ed	Not Achieved 80 %( 4 of 5) of AC resolutions implemented	1 AC resolutio n outstandi ng	To be impleme nted in the 3 <sup>rd</sup> quarter	Opex	Opex	Updated Audit Committee resolution register			

Summary of	performance: Financial Viability	
<b>©</b>	Number of targets achieved	2
8	Number of Targets Not achieved	4
<u> </u>	No Target for the quarter (s)	1
	7	

# 6.5 MUNICIPAL MANAGER'S OFFICE

Key per	formance a	rea		GOOD GOV	ERNANCE A	ND PUBLIC P	PARTICIPAT	ION (KPA 5	)					
Year				2023/202	4									
Period				Quarter 2										
Outcom	е			Responsive, Accountable, Effective and Efficient Local Government System										
Outputs	;			<ul> <li>Deepen democracy through a refined ward committee model</li> <li>Administrative and financial capability</li> </ul>										
Key Org	anizationa	l Strategic O	bjective	To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability										
IDP Ref no.	Priority area (IDP)	Key performa nce indicator	Project name	Baseline	Annual target	Quarter 2 target	Quarter 2 actual	Reason for deviation	Correctiv e measure	Annual budget	Expenditure			
MM- 001- 2023/2 4	Communi cations	Percentage of Branding equipment procured	Procuremen t of Branding Equipment	New Indicator	100% of Branding Equipment procured	100% of Branding Equipment procured	Achieved . 100% of Branding Equipmen t procured	None	None	R100 000,00	R77,900.00	Advert, Order, Delivery Note		
MM- 002- 2023/2 4	Special Focus	Number of youth support programm es coordinate d	Coordinatio n of Youth Support Programme s	2 Youth programm es coordinate d	2 Youth Support programm es coordinate d	1 Youth Support programm es coordinate d	Not achieved	Only Attendanc e register attached	Outstandi ng POE to be submitted in the 3 <sup>rd</sup> quarter	R200 000,00	R94,900.00	Attendance register, Invitation Report Concept document		
MM- 003- 2023/2 4	Special Focus	Number of women and children programm es coordinate d.	Coordinatio n of Women and Children programme s	3 women and children programm es coordinate d	3 women and children programm es coordinate d	1 16 Days of Activism for no violence against women and children	Achieved . 1 16 Days of Activism for no violence against women and	None	None	R324 000,00	R176,100 .00	Attendance register, Invitation Report Concept document		

Key per	formance	area		GOOD GOV	/ERNANCE A	ND PUBLIC P	PARTICIPAT	ION (KPA 5	)						
Year				2023/202	4										
Period				Quarter 2											
Outcom	ie			Responsiv	Responsive, Accountable, Effective and Efficient Local Government System										
Outputs	5					nrough a refi nancial capa		ommittee m	odel						
Key Org	ganizationa	al Strategic (	bjective	To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability											
IDP Ref no.	Priority area (IDP)	Key performa nce indicator	Project name	Baseline	Annual target	Quarter 2 target	Quarter 2 actual	Reason for deviation	Correctiv e measure	Annual budget	Expenditure				
						coordinate d	children coordinate d								
MM- 004- 2023/2 4	Special Focus	Number of disability programm es coordinate d	Coordinatio n of Disability programme s	disability programm es coordinate d	3 disability programm es coordinate d	1 disability programm e coordinate d	Achieved . 1 disability programm e coordinate d	None	None	R109 200,00	R53,400.00	Attendance register, Invitation, Report Concept document			
MM- 005- 2023/2 4	Special Focus	Number of older persons programm es coordinate d	Coordinatio n of Older persons Support programme s	3 older persons programm es coordinate d	3 older persons programm es coordinate d	1 older persons programm e coordinate d	Achieved . 1 older persons programm e coordinate d	None	None	R93 000,00	R62,950.00	Attendance register, Invitation Report Concept document			
MM- 006- 2023/2 4	Special Focus	Number of Local AIDs Council meetings coordinate d	Coordinatio n of Local Aids Council meetings	05 Local Aids Council meetings coordinate d	4 Local Aids Council meetings coordinate d	1 Local Aids Council meeting coordinate d	Achieved . 1 Local Aids Council meeting coordinate d	None	None	R383 890,00	R203,994.00	Attendance register, Minutes			

Key per	formance a	area		GOOD GOV	ERNANCE A	ND PUBLIC P	ARTICIPAT	ION (KPA 5	)				
Year				2023/202	4								
Period				Quarter 2									
Outcom	е			Responsive, Accountable, Effective and Efficient Local Government System									
Outputs				- Deepen democracy through a refined ward committee model - Administrative and financial capability									
Key Org	anizationa	l Strategic O	bjective	To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability									
IDP Ref no.	Priority area (IDP)	Key performa nce indicator	Project name	Baseline	Annual target	Quarter 2 target	Quarter 2 actual	Reason for deviation	Correctiv e measure	Annual budget	Expenditure	Means of verification	
MMOP- 001- 2023/2 4	Internal Audit	Percentage of internal audit queries addressed	Implementa tion of Internal Audit action plan	83% Internal Audit Queries addressed	100% Internal Audit Queries addressed	50% Internal Audit Queries addressed	Not Achieved . 29% (4 of 14) findings addressed	10 findings not addressed	To be addressed in the 3 <sup>rd</sup> quarter	Opex	Opex	Updated Internal Audit action plan	
MMOP- 002- 2023/2 4	AG Action Plan	Percentage of AG Action Plan implement ed	Implementa tion of AG Action Plan	0% AG Action plan implemen ted	100% AG Action plan implement ed	No Target	No Target	None	None	Opex	Opex	Updated AG Audit action plan	
MMOP- 003- 2023/2 4	Risk Manage ment	Percentage of risk register implement ed	Implementa tion of Risk register	50% Risk Register implemen ted	100% Risk Register implement ed	100% Risk Register implement ed	Achieved . 100%( 2 of 2) Risk Register implemen ted	None	None	Opex	Opex	Updated Strategic risk register	
MMOP- 004- 2023/2 4	Council Resolutio ns	Percentage of Council resolutions implement ed	Implementa tion of Council resolution	100% of Council resolution s implemen ted	100% of Council resolutions implement ed	100% of Council resolutions implement ed	Achieved . 100% (4 of 4)of Council resolution s implemen ted	None	None	Opex	Opex	Updated Council resolution register	

Key per	formance a	area		GOOD GOV	/ERNANCE A	ND PUBLIC P	ARTICIPAT	ION (KPA 5	)					
Year				2023/202	4									
Period				Quarter 2										
Outcom	е			Responsive, Accountable, Effective and Efficient Local Government System										
Outputs	Outputs				- Deepen democracy through a refined ward committee model - Administrative and financial capability									
Key Org	anizationa	l Strategic O	bjective								To ensure tha			
IDP Ref no.	Priority area (IDP)	Key performa nce indicator	Project name	Baseline	Annual target	Quarter 2 target	Quarter 2 actual	Reason for deviation	Correctiv e measure	Annual budget	Expenditure	Means of verification		
MMOP- 005- 2023/2 4	Audit Committ ee Resolutio ns	Percentage of Audit Committee resolutions implement ed	Implementa tion of Audit Committee resolution	57% of Audit Committe e resolution s implemen ted	100% of Audit Committee resolutions implement ed	100% of Audit Committee resolutions implement ed	Not achieved 67% (12 of 18)of Audit Committe e resolution s implemen ted	6 resolution s not implemen ted	To be implemen ted in the 3 <sup>rd</sup> quarter	Opex	Opex	Updated Audit Committee resolution register		

Summary of	performance: Good Governance & F	Public Participation
<b>©</b>	Number of targets achieved	7
8	Number of Targets Not achieved	3
<u> </u>	No Target for the quarter (s)	1
	Total Number of KPIs	11

# 6.6 CORPORATE SERVICES

Key per	formance a	area		MUNICIPAL	TRANSFORI	MATION AN	D ORGANIS	SATIONAL DI	VELOPMEN	T (KPA 6)				
Year				2023/2024										
Period				Quarter 2										
Outcom				Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees.										
Outputs	<u> </u>				Implement a differentiated approach to municipal financing, planning, and support									
Key Organizational Strategic Objective				administrat	ion and cou	ncil committ	ees Ensur				ticipation, coo al units throug			
IDP Ref no.	Priority area (IDP)	Key performan ce indicator	Project name	Baseline	seline Annual Quarter Quarter Reason Correctiv Annual Expenditure Mea target 2 target 2 actual for e budget verification measure									
CORP- 01- 2023/2 4	Administ ration	Number of municipal buildings deployed with Security personnel	Provision of Security services	Provision of 24/7 security services in 18 municipal buildings	Provision of 24/7 security services in 18 municipal buildings	Provision of 24/7 security services in 18 municipal buildings	Achieve d. 24/7 Security services provided in 18 municipa l buildings	None	None	R10 800,397.0 0	R4,121,804. 00	Quarterly reports		
CORP- 02- 2023/2 4	Administ ration	Percentage of required office furniture items procured	Procureme nt of Office Furniture	100% furniture items procured	100% of office furniture items procured	Appointm ent of service provider for procurem ent of office furniture	Achieve d. Service provider appointe d	None	None	R200 000	R192,889.00	Advertiseme nt, Purchase Order, Delivery Note		

Key per	formance a	area		MUNICIPA	L TRANSFOR	MATION AN	D ORGANIS	SATIONAL D	EVELOPMEN	T (KPA 6)				
Year				2023/2024	1									
Period				Quarter 2										
Outcom	ie				Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees.									
Outputs	5			Implement a differentiated approach to municipal financing, planning, and support										
Key Org	ganizationa	Provide an accountable and transparent municipality through sustained public participation, coo administration and council committees Ensure administrative support to municipal units through institutional development and innovation												
IDP Ref no.	Priority area (IDP)	Key performan ce indicator	Project name	Baseline	Annual target	Quarter 2 target	Quarter 2 actual	Reason for deviation	Correctiv e measure	Annual budget	Expenditure	Means of verification		
CORP- 03- 2023/2 4	Administ ration	Number of Municipal Fleet procured	Procure of municipal fleet	New Indicator	2x Municipal Fleet procured	Appointm ent of service provider for procurem ent of 2x municipal fleet	Achieve d. Service provider appointm ent	None	None	R1,000 000,00	R0.00	Approved Specification, Tender advert, Appointment Letter, Delivery Note		
CORP- 04- 2023/2 4	Administ ration	Percentage of required ICT equipment procured	Procureme nt of required ICT equipment	New Indicator	100% of required ICT equipment procured	100% of required ICT equipmen t procured	Achieve d. 100% of required ICT equipme nt procured	None	None	R2,000,00 0.00	R385,219.15	Approved Specification, Appointment Letter, SLA Delivery Note		

Key per	formance a	area		MUNICIPA	L TRANSFOR	MATION AN	D ORGANIS	SATIONAL D	EVELOPMEN	T (KPA 6)				
Year				2023/2024										
Period				Quarter 2										
Outcom	е			administra	Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees.  Implement a differentiated approach to municipal financing, planning, and support									
Outputs	•			Implement										
Key Organizational Strategic Objective				administra	Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees Ensure administrative support to municipal units through continuous institutional development and innovation									
IDP Ref no.	Priority area (IDP)	Key performan ce indicator	Project name	Baseline	Annual target	Quarter 2 target	Quarter 2 actual	Reason for deviation	Correctiv e measure	Annual budget	Expenditure	Means of verification		
CORP- 05- 2023/2 4	Administ ration	Number of Councillor training programme s coordinated	Coordinatio n of Councillor training	4 Councillor Training programm es coordinate d	4 Councillor Training programm es coordinate d	2 Councillor Training programm es coordinate d	Not achieve d 1 Councillo r training conducte d.	Only one program facilitated. Supply chain processes delayed the appointme nt of the service provider	To be done in the 3 <sup>rd</sup> Quarter	R300 000,00	R170,435.00	Training Report, Attendance Register		
CORP- 06- 2023/2 4	Human Resource Manage ment	Number of Employees training programme s coordinated	Coordinatio n of Employee Training	5 Employees Training programm es coordinate d	5 Employees Training programm es coordinate d	No target	No target	None	None	R300 ,000,00	R270,491.00	Training Report, Attendance Register		
CORPO P-001- 2023/2 4	Internal Audit	Percentage of internal audit queries addressed	Implement ation of Internal Audit action plan	71% Internal Audit Queries addressed	100% Internal Audit Queries addressed	50% Internal Audit Queries addressed	Not Achieve d. 27%(4 of 15) of Internal	None	None	Opex	Opex	Updated Internal audit action plan		

Key per	formance	area		MUNICIPAL	TRANSFORI	MATION AN	D ORGANIS	SATIONAL DI	EVELOPMEN	T (KPA 6)				
Year				2023/2024										
Period				Quarter 2										
Outcom				administrat	Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees.									
Outputs				Implement a differentiated approach to municipal financing, planning, and support										
Key Organizational Strategic Objective				administrat	Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees Ensure administrative support to municipal units through continuous institutional development and innovation									
IDP Priority Key Project Baseline Annual Quarte						Quarter 2 target	Quarter 2 actual	Quarter Reason		Annual budget	Expenditure	Means of verification		
							Audit Queries addresse d							
CORPO P-002- 2023/2 4	Audit Action Plan	Percentage of AG Action Plan implemente d	Audit Action Plan	0% AG Action plan implement ed	100% AG Action plan implement ed	No Target	No target	None	None	Opex	Opex	Updated AG Action Plan		
CORPO P-003- 2023/2 4	Risk Manage ment	Percentage of risk register implemente d	Implement ation of Risk register	0% Risk Register implement ed	100% Risk Register implement ed	100% Risk Register implemen ted	Not achieve d 50%(1 of 2) of risks identified resolved	SnT claims audit not conducted	SnT claims audit to be conducted in the 3 <sup>rd</sup> quarter	Opex	Opex	Risk register		
CORPO P-004- 2023/2 4	Council Resolutio ns	Percentage of Council resolutions implemente d	Implement ation of Council resolution	100% of Council resolutions implement ed	100% of Council resolutions implement ed	100% of Council resolution s implemen ted	Achieve d. 100% (8 of 8)of Council resolutio ns impleme nted	None	None	Opex	Opex	Updated Council Resolution register		

Key per	formance a	area		MUNICIPAL	L TRANSFOR	MATION AN	D ORGANIS	SATIONAL DI	VELOPMEN	T (KPA 6)				
Year				2023/2024										
Period				Quarter 2										
Outcom	е			Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees.										
Outputs	Outputs			Implement a differentiated approach to municipal financing, planning, and support										
Key Organizational Strategic Objective Provide an accountable and transpare administration and council committee institutional development and innovations.					tees Ensur									
IDP Ref no.	Priority area (IDP)	Key performan ce indicator	Project name	Baseline	Annual target	Quarter 2 target	Quarter 2 actual	Reason for deviation	Correctiv e measure	Annual budget	Expenditure	Means of verification		
CORPO P-005- 2023/2 4	Audit Committ ee	Percentage of Audit Committee resolutions implemente d	Implement ation of Audit Committee resolution	0% of Audit Committee resolutions implement ed	100% of Audit Committee resolutions implement ed	100% of Audit Committe e resolution s implemen ted	Not achieve d 16% (1 of 6) Audit Committ ee resolutio ns impleme nted	Only 1 of 5 resolutions implement ed	Outstandi ng resolution to be implemen ted in the 3 <sup>rd</sup> quarter	Opex	Opex	Updated Audit Committee resolution register		

	Summary of performance: Municipal Transformation And Organizational Development									
<b>©</b>	Number of targets achieved	5								
8	Number of Targets Not achieved	4								
<u> </u>	No Targets	2								
	Total Number of KPIs 11									

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The Municipal Manager of Molemole Municipality hereby submit the 2<sup>nd</sup> Quarter 2023/24 SDBIP Performance report as required by section 52d of the Municipal Finance Management Act, 2003 (Act 56 of 2003).

Mr. K.E MAKGATHO MUNICIPAL MANAGER 30 – January - 2024 DATE